













### 2022 - 23 Gender Equality Reporting

### **Submitted By:**

Integrated Clinical Oncology Network Pty Ltd 61151293891

Icon Holdings Services Pty Ltd 15159761841

The Trustee For Tabitha Pharmacy (Qld) Unit Trust 48559557421

Icon Consolidated Holdings Pty Limited 49168535082

Epic Pharmacy Management Pty Ltd 37074849693

Epic Pharmacy Services Pty Ltd 47113099013

Slade Health Pty Ltd 59151218978

Slade Pharmacy Management Pty Ltd 32606897750

ICON INSTITUTE OF INNOVATION AND RESEARCH PTY LTD 47105129860





# **#Workplace Overview**

### **Policies and Strategies**

1. Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

Recruitment: Yes Policy; Strategy Retention: Yes Strategy

Performance management processes: Yes

Policy; Strategy **Promotions:** Yes. Policy; Strategy

Talent identification/identification of high potentials: YesStrategy

**Succession planning:** Yes

Strategy

**Training and development:** Yes

Policy; Strategy

Key performance indicators for managers relating to gender equality: NoCurrently

under development

**Estimated Completion Date: 2023-06-30** 

2. Do you have a formal policy and/or formal strategy in place that supports gender equality overall?

YesPolicy; Strategy





4. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

### **Governing Bodies**

**Organisation:** Integrated Clinical Oncology Network Pty Ltd

1.Name of the governing body: Icon Group Board2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

**Selected value:** Policy

6. Target set to increase the representation of women: Yes

6.1 Percentage (%) of target: 50

**6.2 Year of target to be reached:** 2023-12-31

**Selected value:** 

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

**Selected value:** Policy

Organisation: Icon Holdings Services Pty Ltd

1.Name of the governing body: Icon Group Board





#### **2.Type of the governing body:** Board of Directors

#### 3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

**Selected value:** Policy

6. Target set to increase the representation of women: Yes

**6.1 Percentage (%) of target:** 50

**6.2** Year of target to be reached: 2023-12-31

#### Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Selected value: Policy

Yes

**Organisation:** The Trustee For Tabitha Pharmacy (Qld) Unit Trust

1.Name of the governing body: Icon Group Board2.Type of the governing body: Board of Directors

#### 3. Specified governing body type:

Number of governing body chair and member by gender:

Chair		
Female (F)	Male (M)	Non-Binary
0	1	0





Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

**Selected value:** Policy

- 6. Target set to increase the representation of women: Yes
  - **6.1 Percentage (%) of target:** 50

**6.2 Year of target to be reached:** 2023-12-31

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

**Selected value:** Policy

Organisation: Icon Consolidated Holdings Pty Limited
1.Name of the governing body: Icon Group Board
2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			1
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

**Selected value:** Policy





#### 6. Target set to increase the representation of women: Yes

**6.1 Percentage (%) of target:** 50

**6.2** Year of target to be reached: 2023-12-31

#### Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

**Selected value:** Policy

Organisation: Epic Pharmacy Management Pty Ltd 1.Name of the governing body: Icon Group Board 2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

**Selected value:** Policy

**6. Target set to increase the representation of women:** Yes

**6.1 Percentage (%) of target:** 50

**6.2 Year of target to be reached:** 2023-12-31

Selected value:





7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

**Selected value:** Policy

Organisation: Epic Pharmacy Services Pty Ltd

1.Name of the governing body: Icon Group Board

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

**6. Target set to increase the representation of women:** Yes

**6.1 Percentage (%) of target:** 50

**6.2** Year of target to be reached: 2023-12-31

**Selected value:** 

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

**Selected value:** Policy

**Organisation:** Slade Health Pty Ltd

1.Name of the governing body: Icon Group Board





#### **2.Type of the governing body:** Board of Directors

#### 3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

**4.Formal section policy and/or strategy:** Yes

**Selected value:** Policy

6. Target set to increase the representation of women: Yes

**6.1 Percentage (%) of target:** 50

**6.2** Year of target to be reached: 2023-12-31

#### Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

**Selected value:** Policy

Organisation: Slade Pharmacy Management Pty Ltd
1.Name of the governing body: Icon Group Board
2.Type of the governing body: Board of Directors

#### 3. Specified governing body type:

Number of governing body chair and member by gender:

Chair		
Female (F)	Male (M)	Non-Binary
0	1	0





Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

**Selected value:** Policy

- 6. Target set to increase the representation of women: Yes
  - 6.1 Percentage (%) of target: 50

**6.2 Year of target to be reached:** 2023-12-31

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

**Selected value:** Policy

Organisation: ICON INSTITUTE OF INNOVATION AND RESEARCH PTY LTD

1.Name of the governing body: Icon Group Board2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

**Selected value:** Policy





6. Target set to increase the representation of women: Yes

**6.1 Percentage (%) of target:** 50

**6.2 Year of target to be reached:** 2023-12-31

#### Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Policy

2. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

<span style="color: rgb(105, 105, 105);">Board governed by organisation ownership, in partnership with EQT private equity, which they have their board policy on board selection.

# #Action on gender equality

### **Gender Pay Gaps**

1. Do you have a formal policy and/or formal strategy on remuneration generally?
Yes

Policy; Strategy

1.1 Are specific pay equality objectives included in your formal policy and/or formal strategy?

Yes

To achieve gender pay equity; To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews); To ensure managers are held accountable for pay equity outcomes

- 2. What was the snapshot date used for your Workplace Profile? 2023-03-26
- 4. If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.



### **Employer action on pay equality**

1. Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)? Yes

- **1.1** When was the most recent gender remuneration gap analysis undertaken? Within the last 12 months
- 1.2 Did you take any actions as a result of your gender remuneration gap analysis?

  Yes

Set targets to reduce any organisation-wide gap; Reported pay equity metrics (including gender pay gaps) to the governing body; Reported pay equity metrics (including gender pay gaps) to the executive; Trained people-managers in addressing gender bias (including unconscious bias)

- 1.3 What type of gender remuneration gap analysis has been undertaken?
- 3. If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

### **Employee Consultation**

1. Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

Yes

1.1 How did you consult employees?

Consultative committee or group; Survey; Other

**Other:** Feedback from leaders and employees through informal channels. Employee experience survey in 2022 includes diversity and inclusion. Results are analysed by gender.Icon's Belonging Strategy governance structure. Recent Iconic Women's event to raise ideas

1.2 Who did you consult?

**ALL** staff

2. Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality?

Yes

Strategy





3. On what date did your organisation share your last year's public reports with employees and shareholders?

Employees:

**Shareholder:** 

**4.** Have you shared previous Executive Summary and IndustryBenchmark reports with the governing body?

Yes

5. If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

### #Flexible Work

### **Flexible Working**

1. Do you have a formal policy and/or formal strategy on flexible working arrangements?

Yes

Policy; Strategy

1.1. Please indicate which of the following are included in your flexible working arrangements strategy or policy:

A business case for flexibility has been established and endorsed at the leadership level

Yes

The organisation's approach to flexibility is integrated into client conversations

No

Not a priority

**Employees are surveyed on whether they have sufficient flexibility** No

Currently under development





**Estimated Completion Date:** 2023-12-31

Employee training is provided throughout the organisation

Yes

The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement)

No

Currently under development

**Estimated Completion Date: 2023-12-31** 

Flexible working is promoted throughout the organisation

Yes

Targets have been set for engagement in flexible work

Yes

Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body

No

Currently under development

**Estimated Completion Date: 2023-12-31** 

Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel

No

Other

Other: Insufficient data available

Leaders are held accountable for improving workplace flexibility

Yes

Leaders are visible role models of flexible working

Yes

Manager training on flexible working is provided throughout the organisation

Yes





Targets have been set for men's engagement in flexible work

No Other

Other: Targets are for all however based on business areas and operational

needs

Team-based training is provided throughout the organisation

Yes

Other: No

2. Do you offer any of the following flexible working options to MANAGERS in your workplace?

Carer's leave: Yes

SAME options for women and menFormal options are available; Informal options are available

Compressed working weeks: Yes

SAME options for women and menFormal options are available

Flexible hours of work: Yes

SAME options for women and menFormal options are available; Informal options are available

Job sharing: Yes

SAME options for women and men

Formal options are available

Part-time work: Yes

SAME options for women and menFormal options are available

Purchased leave: Yes

SAME options for women and menFormal options are available

Remote working/working from home: Yes

SAME options for women and men

Time-in-lieu: Yes

SAME options for women and men

Formal options are available; Informal options are available

**Unpaid leave:** Yes

e: Yes

SAME options for women and menFormal options are available

3. Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes





5. Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce between the 2021-22 and the 2022-23 reporting periods?

Yes, women and men

7. If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.

## **#Employee Support**

### **Paid Parental leave**

1. Do you provide employer-funded paid parental leave in addition to any government-funded parental leave scheme?

Yes, we offer employer funded parental leave using the primary/secondary carer definition

1. If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

### **Support for carers**

1. Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes

Policy; Strategy

- 2. Do you offer any of the following support mechanisms for employees with family or caring responsibilities?
  - 2.1. Employer subsidised childcare

No

Insufficient resources/expertise

2.2. Return to work bonus (only select if this bonus is not the balance of paid parental leave)

No

Not a priority

2.3. Breastfeeding facilities

Yes

Available at SOME worksites

2.4. Childcare referral services





Yes

Available at SOME worksites

2.5. Coaching for employees on returning to work from parental leave

Yes

Available at SOME worksites

2.6. Targeted communication mechanisms (e.g. intranet/forums)

No

Not a priority

2.7. Internal support networks for parents

Yes

Available at SOME worksites

2.8. Information packs for new parents and/or those with elder care responsibilities

No

Not a priority

2.9. Parenting workshops targeting fathers

No

Insufficient resources/expertise

2.10. Parenting workshops targeting mothers

No

Insufficient resources/expertise

2.11. Referral services to support employees with family and/or caring responsibilities

No

Not a priority

2.12. Support in securing school holiday care

No

Insufficient resources/expertise

2.13. On-site childcare

No

Insufficient resources/expertise

2.14. Other details: No

3. If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.





# Sexual harassment, harassment on the grounds of sex or discrimination

1. Do you have a formal policy and/or formal strategy on the prevention and response to sexual harassment, harassment on the grounds of sex or discrimination?

Yes

Policy; Strategy

1.3 Do you provide a grievance process in your sexual harassment policy and/or strategy?

2. Do you provide training on the prevention of sexual harassment, harassment on the ground of sex or discrimination to the following groups?

**All Non-Managers** 

Yes

**Voluntary question: All Non-Managers** 

9. If your organisation would like to provide additional information relating to measures to prevent and response to sexual harassment, harassment on the grounds of sex or discrimination, please do so below.

### Family or domestic violence

1. Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes

Policy; Strategy

2. Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

A domestic violence clause is in an enterprise agreement or workplace agreement

No

Not aware of the need; Not a priority; Other

**Provide Details:** With a wide variety of industrial instruments. However our EA's refer to our company Domestic Violence policy.

Confidentiality of matters disclosed





Yes

Protection from any adverse action or discrimination based on the disclosure of domestic violence Yes
Employee assistance program (including access to psychologist, chaplain or counsellor) Yes
Emergency accommodation assistance Yes
Provision of financial support (e.g. advance bonus payment or advanced pay) Yes
Flexible working arrangements Yes
Offer change of office location Yes
Access to medical services (e.g. doctor or nurse) Yes
Training of key personnel Yes
Referral of employees to appropriate domestic violence support services for expert advice Yes





#### Workplace safety planning

Yes

Access to paid domestic violence leave (contained in an enterprise/workplace agreement)

No

Other

**Provide Details:**Contained in overarching company policy access to 10 paid days leave to attend medical appointments, counselling, legal proceedings, arrange to relocate and/or any other activities related to the effects of family and domestic violence.

Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)

Yes

Is the leave period unlimited?

Yes

Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)

Yes

Is the leave period unlimited?

Yes

Access to unpaid leave

Yes

Is the leave period unlimited?

Yes

**Provide Details: No** 

2. If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below

<span style="color: windowtext; font-size: 12pt;">Icon also partners with Work Haven and has introduced the Fresh Start for Me</span><span style="color: windowtext; font-size: 12pt;">Program. The program aims at helping team





members, once they are safe and secure, to</span><span style="color: windowtext; font-size: 12pt;">move forward to fulfilment and productivity. It is a confidential service to assist team</span><span style="color: windowtext;" font-size: 12pt;">members who have been impacted by family and domestic violence.</span><span style="color: windowtext; font-size: 12pt;">As part of Icon's Belonging Training Programs, Icon runs across the year MATE Bystander</span><span style="color: windowtext; font-size: 12pt;">Training for all team members. MATE is, a project of Griffith University (Queensland), and is</span><span style="color: windowtext; font-size: 12pt;">an education and intervention program teaching us all to be leaders in the prevention of</span><span style="color: windowtext; font-size: 12pt;">violence and problematic behaviour. The bystander approach focuses not on the perpetrator</span><span style="color: windowtext; font-size: 12pt;">or victim of violence, rather what we can all do to prevent violence in our homes,</span><span style="color: windowtext; font-size: 12pt;">workplaces, schools, and communities.</span>